

## DOCUMENT RESUME

ED 442 381

HE 032 971

AUTHOR Howe, Richard D.  
TITLE Salary-Trend Study of Faculty in Education Administration and Supervision for the Years 1996-97 and 1999-00.  
INSTITUTION Appalachian State Univ., Boone, NC.  
SPONS AGENCY College and Univ. Personnel Association, Washington, DC.  
PUB DATE 2000-00-00  
NOTE 19p.; For other salary-trends studies for 1996-97 and 1999-2000, see HE 032 951-HE 033 004.  
AVAILABLE FROM For full text: <http://www.cupa.org>.  
PUB TYPE Reports - Research (143)  
EDRS PRICE MF01/PC01 Plus Postage.  
DESCRIPTORS \*College Faculty; Comparative Analysis; \*Educational Administration; Higher Education; Intellectual Disciplines; \*Private Colleges; \*Public Colleges; Statistical Data; \*Supervision; Tables (Data); \*Teacher Salaries; Trend Analysis  
IDENTIFIERS \*Classification of Instructional Programs; Consumer Price Index

## ABSTRACT

This report is part of an annual national survey that examines salaries of full-time teaching faculty in 54 selected academic disciplines. Data for the study were collected from a total of 296 public and 390 private four-year institutions from the baseline year of 1996-97 to the trend year of 1999-2000. This portion of the study covers salary data for 888 education administration and supervision faculty at 110 public institutions and 159 faculty at 37 private institutions. A data table lists average salaries for both public and private participating institutions by faculty rank, faculty mix percent, and salary factors. Salary trend information is compared for public and private institutions for each of the two study periods with trend information for all fields and with the Consumer Price Index. The study found that for the 1999-2000 period the average salary of \$55,435 for education administration and supervision faculty in public institutions and the average salary of \$55,167 for faculty in private institutions were, respectively, 3.5 percent lower and 0.8 percent higher than the average salary for all faculty in all major fields. The average salary increase was, respectively, 0.2 percent per year below and 1.2 percent per year above the cost of living as measured by the Consumer Price Index. Appended is a list of the 54 selected academic disciplines and lists of the participating public and private colleges. (SM)

SALARY-TREND STUDY OF FACULTY IN  
EDUCATION ADMINISTRATION AND SUPERVISION  
FOR THE YEARS  
1996-97 AND 1999-00

Foreword

by

Richard D. Howe  
Appalachian State University  
Boone, NC 28608

Since 1982-83 the College and University Personnel Association (CUPA) in Washington, DC, in cooperation with Appalachian State University in Boone, NC, have conducted annual national faculty salary surveys by discipline and rank each year through 1999-00. Two separate surveys are conducted each year, one for public senior colleges and universities and the other for private senior colleges and universities.

Salary data from the 1996-97 and 1999-00 surveys were collected and tabulated for full-time teaching faculty in 54 selected academic disciplines/major fields chosen from among those defined by A Classification of Instructional Programs, 1990.

Each of the 54 academic disciplines/major fields presents a summary of the overall average salary increase in that academic discipline/major field from the "baseline year" of 1996-97 to and including the "trend year" of 1999-00 for both public and private participating institutions. Of the 357 public institutions which participated in CUPA's public survey of 1996-97, 296 also participated in the 1999-00 survey. Data from those same 296 institutions were used in both the baseline year and the trend year studies. Of the 544 institutions which participated in CUPA's private survey of 1996-97, 390 also participated in the 1999-00 survey. Data from those same 390 institutions were used in both the baseline year and the trend year.

In addition to listing the average salaries in **Education Administration and Supervision** for both public and private participating institutions by rank, including "new assistant professor," and listing the faculty mix percentage (FAC MIX PCT) and the salary factor, comparisons are made between the two public surveys and the two private surveys for each of the two study years (1996-97 and 1999-00) and with the CPI (Consumer Price index) of changes in cost-of-living.

The list of all 54 selected academic disciplines/major fields surveyed, including **Education Administration and Supervision**, is found in appendix A, and the lists of all participating senior colleges and universities are found in appendixes B (public) and C (private) of this article.

PERMISSION TO REPRODUCE AND  
DISSEMINATE THIS MATERIAL HAS  
BEEN GRANTED BY

HOWE

TO THE EDUCATIONAL RESOURCES  
INFORMATION CENTER (ERIC)

1

U.S. DEPARTMENT OF EDUCATION  
Office of Educational Research and Improvement  
EDUCATIONAL RESOURCES INFORMATION  
CENTER (ERIC)

☒ This document has been reproduced as  
received from the person or organization  
originating it.

☐ Minor changes have been made to  
improve reproduction quality.

☐ Points of view or opinions stated in this  
document do not necessarily represent  
official OERI position or policy.

BEST COPY AVAILABLE

2

SALARY-TREND STUDY OF FACULTY IN  
EDUCATION ADMINISTRATION AND SUPERVISION  
FOR THE YEARS  
1996-97 AND 1999-00

by  
Richard D. Howe

Since 1982-83 the College and University Personnel Association (CUPA) in Washington, D.C., in cooperation with Appalachian State University in Boone, North Carolina, has conducted two annual national faculty salary studies by discipline and rank through 1999-00: one for public senior colleges and universities, and the other for private senior colleges and universities.

Salary data for each study were collected and tabulated for full-time teaching faculty in 54 selected academic disciplines/major fields chosen from among those defined by A Classification of Instructional Programs \*(CIP), 1990, including Education Administration and Supervision. The CIP defines the discipline/major field of Education Administration and Supervision as,

A group of instructional programs that generally describes the study of the principles and techniques of administering a wide variety of schools and other educational organizations and facilities, supervising educational personnel at the school or staff level, and that may prepare individuals as general administrators and supervisors.\*

[\*A Classification of Instructional Programs (Washington, D.C.: National Center for Education Statistics, [1990]. P. 75--13.0400).]

This article summarizes the overall average salary increases in the discipline/major field of Education Administration and Supervision for both public and private institutions from the "baseline year" of 1996-97 to and including the "trend year" of 1999-00. Of the 357 institutions which participated in CUPA's PUBLIC study of 1996-97, 296 also participated in 1999-00. Data from those same 296 institutions were used in both the baseline year and the trend year. Of the 544 institutions which participated in CUPA's PRIVATE study of 1996-97, 390 also participated in

1999-00. Data from those same 390 institutions were used in both the baseline year and the trend year.

This article lists the average salaries for the discipline/major field of Education Administration and Supervision for both public and private participating institutions by rank, including NEW ASST PROF (new assistant professor), the FAC MIX PCT (faculty mix percentage), and the SALARY FACTOR. Comparisons are also made using the CPI's (Consumer Price Index) changes in cost-of-living between the two studies for each of the two study years (1996-97 and 1999-00).

The CPI uses a base period of 1982-84 and measures/tabulates prices of food, clothing, shelter and fuels, transportation, medical care, entertainment and other goods and services people buy for day-to-day living. When examining trends in faculty salary, it is important to consider any changes in the purchasing power of salaries due to inflation. Comparing changes in the faculty salaries with the CPI gives one a more precise view of what "real" salary increases are, that is, buying power.

The salary is based on a nine- or 10-month academic year salary of full-time faculty, and does not include any faculty teaching less than 51 percent. Salary for summer academic work, fringe benefits, and perquisites are also not included in the salary data. The average salary is based on the study information with the assumption that all employees are full-time. The average salary displayed is an average of all faculty salaries reported for a given rank and discipline.

"NUM" refers to the number of faculty members whose salaries were included to compute the average salary.

"N/IN" refers to the number of institutions that reported salary data for a given academic rank and discipline/major field.

The FAC MIX PCT represents the percentage of faculty in a given discipline/major field who hold a given academic rank. For example, a FAC MIX PCT factor of 34.3 for associate professors of Education Administration and Supervision in the 1996-97 public study means that 34.3 percent of the faculty in that discipline/major field held the rank of associate professor.

The SALARY FACTOR for a given rank in a given discipline/major field represents the ratio of the average salary to the total average salary of all institutions in each of the four studies: PUBLIC 1996-97, PUBLIC 1999-00, PRIVATE 1996-97 and PRIVATE 1999-00. For example, a SALARY FACTOR of 1.00 for associate professors in the discipline/major field of Education Administration and Supervision in the 1996-97 public study means that their average salary is virtually the same as the average salary for all associate professors in all institutions in that study.

NEW ASST PROF refers to the grouping of assistant professors hired for the first time in the fall of the study year (1996-97 or 1999-00). All information for this group was included in the ASST PROF group for reporting purposes.

ALL MAJOR FIELDS refers to the entire data base for all 54 disciplines/major fields in each of the four studies. Among other things, it is used to compare the discipline/major field of Education Administration and Supervision with the entire data base for each study.

The reader will find the size of the sample on which each percentage or dollar value is based to be of particular importance. The smaller the number in the group, the greater the effect of extreme scores on a descriptive statistic such as the average. It should also be noted that any large disparity in the sample sizes between the "baseline year" of 1996-97 and the "trend year" of 1999-00 will lessen the reliability and validity of any conclusions that one might make based on a simple comparison of averages.

	PROF			ASSOC PROF			ASST PROF			NEW ASST PROF			INSTRUCTOR			ALL RANKS		
	SALARY	NUM	N/IN	SALARY	NUM	N/IN	SALARY	NUM	N/IN	SALARY	NUM	N/IN	SALARY	NUM	N/IN	SALARY	NUM	N/IN
DISCIPLINE: EDUCATION																		
MAJOR FIELD: Education Administration and Supervision																		
PUBLIC, 1996-97:																		
AVERAGE																		
SALARY:	63098	325	85	49760	278	85	40007	199	70	39319	52	33	32003	9	9	52515	811	100
FAC MIX																		
PCT:	40.1%			34.3%			24.5%			6.4%			1.1%			100.0%		
SALARY																		
FACTOR:	0.97			1.00			0.98			1.02			1.05			1.01		
ALL MAJOR FIELDS																		
AVERAGE																		
SALARY:	65318	36783	296	49624	29958	296	40696	26815	296	38610	4221	280	30406	5662	252	51932	99218	296
FAC MIX																		
PCT:	37.1%			30.2%			27.0%			4.3%			5.7%			100.0%		
DISCIPLINE: EDUCATION																		
MAJOR FIELD: Education Administration and Supervision																		
PUBLIC, 1999-00:																		
AVERAGE																		
SALARY:	69459	297	92	53969	295	95	43379	278	86	41539	77	48	34273	18	12	55435	888	110
FAC MIX																		
PCT:	33.4%			33.2%			31.3%			8.7%			2.0%			100.0%		
SALARY																		
FACTOR:	0.94			0.99			0.97			0.97			1.04			0.97		
ALL MAJOR FIELDS																		
AVERAGE																		
SALARY:	73629	34031	296	54590	26954	296	44512	25567	296	42641	4748	279	33065	6086	248	57389	92638	296
FAC MIX																		
PCT:	36.7%			29.1%			27.6%			5.1%			6.6%			100.0%		
DISCIPLINE: EDUCATION																		
MAJOR FIELD: Education Administration and Supervision																		
PRIVATE, 1996-97:																		
AVERAGE																		
SALARY:	60254	49	16	49162	46	20	41384	42	23	39640	9	6	31806	4	1	50208	141	33
FAC MIX																		
PCT:	34.8%			32.6%			29.8%			6.4%			2.8%			100.0%		
SALARY																		
FACTOR:	0.94			1.02			1.05			1.07			0.99			1.00		
ALL MAJOR FIELDS																		
AVERAGE																		
SALARY:	63882	15451	385	47998	14481	387	39519	13548	387	37113	2158	343	31995	1995	306	50167	45475	390
FAC MIX																		
PCT:	34.0%			31.8%			29.8%			4.7%			4.4%			100.0%		
DISCIPLINE: EDUCATION																		
MAJOR FIELD: Education Administration and Supervision																		
PRIVATE, 1999-00:																		
AVERAGE																		
SALARY:	72482	48	20	52112	58	22	42858	49	25	43215	17	11	42465	4	3	55167	159	37
FAC MIX																		
PCT:	30.2%			36.5%			30.8%			10.7%			2.5%			100.0%		
SALARY																		
FACTOR:	1.03			0.99			0.98			1.05			1.21			1.01		
ALL MAJOR FIELDS																		
AVERAGE																		
SALARY:	70417	13634	385	52454	13411	388	43604	12958	388	41171	2288	342	35170	2046	306	54710	42049	390
FAC MIX																		
PCT:	32.4%			31.9%			30.8%			5.4%			4.9%			100.0%		

## RESULTS OF THE TWO PUBLIC STUDIES: 1996-97 AND 1999-00

In the PUBLIC 1996-97 study in the above table, the discipline/major field of Education Administration and Supervision was reported in 100 of the 296 public institutions. The average salary of the 811 faculty was \$52,515. This average salary was approximately 1.0 percent higher than the average salary of \$51,932 for all 99,218 faculty in ALL MAJOR FIELDS in the same 1996-97 public study.

For the PUBLIC 1999-00 salary study in the above table, Education Administration and Supervision was reported in 110 of the same 296 public institutions. The average salary of the 888 faculty was \$55,435. This average salary was approximately 3.5 percent lower than the average salary of \$57,389 for all 92,638 faculty in ALL MAJOR FIELDS in the 1999-00 public study.

The three-year increase in average salaries for all faculty in the discipline/major field of Education Administration and Supervision in the public institutions studied was 5.6 percent (\$55,435 minus \$52,515 equals \$2,920). The CPI of increase cost-of-living between October 1996 and October 1999 was 6.3 percent. In comparison, with the CPI, there was a relative increase in Education Administration and Supervision average faculty salaries over the three-year period by 0.7 percent or an average of 0.2 percent each year below the cost-of-living.

The increase in average salaries for all faculty in ALL MAJOR FIELDS over three years in the public institutions studied was 10.5 percent (\$57,389 minus \$51,932 equals \$5,457). In comparison to the discipline/major field of Education Administration and Supervision (5.6%), the faculty in ALL MAJOR FIELDS received a relative increase in their salaries of 4.9 percent more than the faculty in the discipline/major field of Education Administration and Supervision.

In the 1996-97 study the faculty mix percentage in Education Administration and Supervision is higher at the professor rank than at the assistant professor rank: 40.1 percent vs. 24.5 percent; in

the 1999-00 study it is 33.4 percent vs. 31.3 percent. The differences in faculty mix percentage at the ranks of professor and assistant professors in ALL MAJOR FIELDS for both public studies are 37.1 percent vs. 27.0 percent (1996-97) and 36.7 percent vs. 27.6 percent (1999-00).

Finally, the hiring rate of new assistant professors in Education Administration and Supervision in the public studies was higher than the hiring rate of ALL MAJOR FIELDS in 1996-97, 6.4 percent (52/811) vs 4.3 percent (4,221/99,218) and higher in 1999-00, 8.7 percent (77/888) vs. 5.1 percent (4,748/92,638).

#### RESULTS OF THE TWO PRIVATE STUDIES: 1996-97 AND 1999-00

The PRIVATE 1996-97 salary study in the above table indicates that the discipline/major field of Education Administration and Supervision was reported in 33 of the 390 private institutions. The average salary of the 141 faculty was \$50,208, an average salary .1 percent above than the average salary of \$50,167 for all 45,475 faculty in ALL MAJOR FIELDS in the 1996-97 private study.

In the PRIVATE 1999-00 salary study in the above table, 37 of the same 390 private institutions reported Education Administration and Supervision. The average salary of the 159 faculty was \$55,167, an average salary 0.8 percent higher than the average salary of \$54,710 for all 42,049 faculty in ALL MAJOR FIELDS in the 1999-00 private study.

The three-year increase in average salaries for all faculty in Education Administration and Supervision in the private institutions studied was 9.9 percent (\$55,167 minus \$50,208 equals \$4,959). The CPI increased cost-of-living between October 1996 and October 1999 was 6.3 percent. A more realistic increase, therefore, in the average faculty salaries of Education Administration and Supervision over the three-year time period, is 3.6 percent or 1.2 percent each year above the cost-of-



living.

The three-year increase in average salaries for all faculty in ALL MAJOR FIELDS in the private institutions studied was 9.1 percent (\$54,710 minus \$50,167 equals \$4,543). In comparison to Education Administration and Supervision(9.9%), the faculty in ALL MAJOR FIELDS increased their salaries 0.8 percent less than faculty in Education Administration and Supervision.

For the 1996-97 study in the discipline/major field of Education Administration and Supervision, the faculty mix percentage is higher at the professor rank in comparison to the assistant professor rank: 34.8 percent vs. 29.8 percent; and in the 1999-00 study the hiring rate was exactly the same: 30.2 percent vs 30.8 percent. The differences in the ranks of professor and assistant professor in ALL MAJOR FIELDS for both private studies are 34.0 percent vs. 29.8 percent (1996-97) and 32.4 percent vs. 30.8 percent (1999-00).

Finally, the hiring rate for new assistant professors in Education Administration and Supervision was higher than the hiring rate in ALL MAJOR FIELDS in the 1996-97 private study: 6.4 percent (9/141) vs. 4.8 percent (2,158/45,475) and lower in the 1999-00 private study: 10.7 percent (17/159) vs. 5.4 percent (2,288/42,049).

## CONCLUSION

This article presents salary-trend information on the academic discipline/major field of Education Administration and Supervision and compares that information with both ALL MAJOR FIELDS and the CPI over a period of three years, from the "baseline year" of 1996-97 through the "trend year" of 1999-00. Two studies--one for public institutions, and the other for private institutions--were conducted for the baseline year and for the trend year--a total of four studies. A total of 1,999 (.7%) faculty in the discipline/major field of Education Administration and Supervis-

ion participated and were included in the 54 disciplines/major fields in each of the four studies and in the overall total of 279,380 participating faculty. The same 296 public institutions and the same 390 private institutions in the United States participated in the baseline year and in the trend year.

Although the public and private studies data may be interpreted in a variety of ways, several significant points are as follows. First, the average faculty salary factors in the discipline/major field of Education Administration and Supervision for the 1996-97 public study was one percent higher than that of all ranks in ALL MAJOR FIELDS (1.00); and for the 1996-97 private study it was virtually the same as the average faculty salary factors for all ranks in ALL MAJOR FIELDS (1.00). In both the public and private studies the average faculty salary factors for all ranks in Education Administration and Supervision were 3.0 percent below and one percent above than the average salary factors for all ranks in ALL MAJOR FIELDS (1.00), respectively.

Second, the October 1999 CPI reflects an 6.3 percent increase over the October 1996 CPI and indicates that the faculty in Education Administration and Supervision in the public institutions received an average annual salary increase of 0.2 percent below the cost-of-living. In the private institutions the annual average salary increase was 1.2 percent above the cost-of-living.

Third, in both the 1996-97 and 1999-00 public studies and in the 1996-97 private study in Education Administration and Supervision, the professor rank FAC MIX PCTs are higher than those for the assistant professor rank. However, in the 1999-00 private study the FAC MIX PCTS was lower at the professor rank as it was at the assistant professor rank.

Finally, the hiring rate of new assistant professors in Education Administration and Supervision in the 1996-97 and the 1999-00 public studies and in the 1996-97 and the 1999-00 private studies were higher than the hiring rate of ALL MAJOR FIELDS.

Because a significant data base of average faculty salaries in the academic discipline/major field of Education Administration and Supervision has now been developed, it is anticipated that this information will serve as a valuable reference and evaluation tool for interested administrators and professors.

---

Richard D. Howe is the originator and director of the annual CUPA faculty salary studies. He is a professor of leadership and educational studies at Appalachian State University, Boone, North Carolina.

---

#### APPENDICES:

- A - OVERALL LIST OF SELECTED DISCIPLINES, page 10
- B - LIST OF PUBLIC PARTICIPATING INSTITUTIONS, page 11
- C - LIST OF PRIVATE PARTICIPATING INSTITUTIONS, page 14

## APPENDIX A

### OVERALL LIST OF SELECTED DISCIPLINES

ACCOUNTING	PARKS, RECREATION AND LEISURE STUDIES
ADMINISTRATIVE ASSISTANT AND SECRETARIAL SERVICES	PHILOSOPHY AND RELIGION
AGRICULTURE BUSINESS AND PRODUCTION	PHYSICAL SCIENCES, GENERAL
ANTHROPOLOGY	PHYSICAL THERAPY
ARCHITECTURE AND RELATED PROGRAMS	PHYSICS
AREA, ETHNIC, AND CULTURAL STUDIES	POLITICAL SCIENCE AND GOVERNMENT
BIOLOGY, GENERAL	PSYCHOLOGY, GENERAL
BUSINESS ADMINISTRATION AND MANAGEMENT	PUBLIC HEALTH
BUSINESS MANAGEMENT AND ADMINISTRATIVE SERVICES	READING TEACHER EDUCATION
BUSINESS/MANAGERIAL ECONOMICS	SOCIAL SCIENCES, GENERAL
CHEMISTRY	SOCIAL WORK
COMMUNICATIONS	SOCIOLOGY
COMMUNICATIONS TECHNOLOGIES	SPECIAL EDUCATION
COMPUTER AND INFORMATION SCIENCES	SPEECH PATHOLOGY AND AUDIOLOGY
COUNSELOR EDUCATION/STUDENT COUNSELING AND GUIDANCE SERVICES	VISUAL AND PERFORMING ARTS
CRIMINAL JUSTICE AND CORRECTIONS	
CURRICULUM AND INSTRUCTION	
DRAMA/THEATER ARTS AND STAGECRAFT	
ECONOMICS	
EDUCATION	
EDUCATION ADMINISTRATION AND SUPERVISION	
ENGINEERING, GENERAL	
ENGINEERING-RELATED TECHNOLOGIES	
ENGLISH LANGUAGE AND LITERATURE, GENERAL	
ENTERPRISE MANAGEMENT AND OPERATION	
FINE ARTS AND ART STUDIES	
FOREIGN LANGUAGES AND LITERATURES	
GENERAL TEACHER EDUCATION	
GEOGRAPHY	
GEOLOGICAL AND RELATED SCIENCES	
HISTORY	
HOME ECONOMICS, GENERAL	
LIBRARY SCIENCE	
MARKETING MANAGEMENT AND RESEARCH	
MATHEMATICS	
MULTI/INTERDISCIPLINARY STUDIES	
MUSIC	
NURSING (R.N. TRAINING)	
OCCUPATIONAL THERAPY	
	TOTAL 54

## APPENDIX B

### CUPA Public Faculty Salary-Trend Studies: 1996-9 and 1999-00

#### Institutions Participating in Both Studies:

Angelo State University (TX)	Eastern Michigan University (MI)
Appalachian State University (NC)	Eastern New Mexico University Main Campus (NM)
Arizona State University-West (AZ)	Eastern Washington University (WA)
Arkansas State University (AR)	Edinboro University of Pennsylvania (PA)
Arkansas Tech University (AR)	Emporia State University (KS)
Armstrong Atlantic State University (GA)	Fairmont State College (WV)
Auburn University-Montgomery (AL)	Fayetteville State University (NC)
Augusta State University (GA)	Ferris State University (MI)
Austin Peay State University (TN)	Fitchburg State College (MA)
Ball State University (IN)	Florida International University (FL)
Bemidji State University (MN)	Fort Hays State University (KS)
Black Hills State University (SD)	Francis Marion University (SC)
Bloomsburg University of Pennsylvania (PA)	Frostburg State University (MD)
Bluefield State College (WV)	George Mason University (VA)
Boise State University (ID)	Georgia Institute of Technology (GA)
Bowie State University (MD)	Georgia Southern University (GA)
Bowling Green State University (OH)	Georgia Southwestern State University (GA)
Bridgewater State College (MA)	Georgia State University (GA)
California Polytechnic State University-San Luis Obispo (CA)	Glenville State College (WV)
California State University-Fresno (CA)	Grambling State University (LA)
California State University-Fullerton (CA)	Grand Valley State University (MI)
California State University-Northridge (CA)	Idaho State University (ID)
California University of Pennsylvania (PA)	Illinois State University (IL)
Central Michigan University (MI)	Indiana State University (IN)
Central Missouri State University (MO)	Indiana University-Northwest (IN)
Chadron State College (NE)	Indiana University-Purdue University Fort Wayne (IN)
Christopher Newport University (VA)	Indiana University-South Bend (IN)
Citadel, the Military College of South Carolina, The (SC)	Indiana University of Pennsylvania (PA)
Clarion University of Pennsylvania (PA)	Jacksonville State University (AL)
Clemson University (SC)	James Madison University (VA)
Cleveland State University (OH)	Kean University (NJ)
Coastal Carolina University (SC)	Keene State College (NH)
College of Charleston (SC)	Kennesaw State University (GA)
College of New Jersey, The (NJ)	Kent State University Main Campus (OH)
College of William and Mary (VA)	Kutztown University of Pennsylvania (PA)
Colorado School of Mines (CO)	Lake Superior State University (MI)
Columbus State University (GA)	Lander University (SC)
Dakota State University (SD)	Langston University (OK)
Delta State University (MS)	Lewis-Clark State College (ID)
East Carolina University (NC)	Lincoln University (PA)
East Central University (OK)	Longwood College (VA)
East Stroudsburg University of Pennsylvania (PA)	Louisiana State University and Agriculture and Mechanical College (LA)
East Tennessee State University (TN)	Louisiana State University-Shreveport (LA)
Eastern Connecticut State University (CT)	Louisiana Tech University (LA)
Eastern Illinois University (IL)	Maine Maritime Academy (ME)
Eastern Kentucky University (KY)	Mankato State University (MN)

Mansfield University of Pennsylvania (PA)  
 Marshall University (WV)  
 Massachusetts College of Liberal Arts (MA)  
 Mayville State University (ND)  
 McNeese State University (LA)  
 Mesa State College (CO)  
 Metropolitan State College of Denver (CO)  
 Metropolitan State University (MN)  
 Miami University (OH)  
 Middle Tennessee State University (TN)  
 Midwestern State University (TX)  
 Millersville University of Pennsylvania (PA)  
 Minot State University (ND)  
 Mississippi State University (MS)  
 Mississippi University for Women (MS)  
 Missouri Southern State College (MO)  
 Missouri Western State College (MO)  
 Montana State University-Billings (MT)  
 Montana State University-Bozeman (MT)  
 Montana State University-Northern (MT)  
 Montana Tech of the University of Montana (MT)  
 Montclair State University (NJ)  
 Morehead State University (KY)  
 Murray State University (KY)  
 New Jersey City University (NJ)  
 New Mexico Highlands University (NM)  
 New Mexico State University Main Campus (NM)  
 Nicholls State University (LA)  
 North Carolina Central University (NC)  
 North Carolina State University (NC)  
 North Dakota State University Main Campus (ND)  
 North Georgia College and State University (GA)  
 Northeastern State University (OK)  
 Northeastern Illinois University (IL)  
 Northern Arizona University (AZ)  
 Northern Kentucky University (KY)  
 Northern Michigan University (MI)  
 Northern State University (SD)  
 Northwest Missouri State University (MO)  
 Northwestern State University (LA)  
 Oakland University (MI)  
 Ohio State University Main Campus, The (OH)  
 Ohio University Main Campus (OH)  
 Old Dominion University (VA)  
 Peru State College (NE)  
 Pittsburg State University (KS)  
 Plymouth State College (NH)  
 Portland State University (OR)  
 Purdue University-Calumet (IN)  
 Purdue University North Central Campus (IN)  
 Radford University (VA)  
 Ramapo College of New Jersey (NJ)  
 Rhode Island College (RI)  
 Richard Stockton College of New Jersey, The (NJ)

Rowan University (NJ)  
 Rutgers, The State University of New Jersey (NJ)  
 Saginaw Valley State University (MI)  
 Salisbury State University (MD)  
 Sam Houston State University (TX)  
 San Francisco State University (CA)  
 Shawnee State University (OH)  
 Shippensburg University of Pennsylvania (PA)  
 South Dakota School of Mines and Technology (SD)  
 South Dakota State University (SD)  
 Southeast Missouri State University (MO)  
 Southeastern Louisiana University (LA)  
 Southeastern Oklahoma State University (OK)  
 Southern Arkansas University (AR)  
 Southern Illinois University at Carbondale (IL)  
 Southern Illinois University at Edwardsville (IL)  
 Southern Oregon University (OR)  
 Southern Polytechnic State University (GA)  
 Southern Utah University (UT)  
 Southwest Missouri State University (MO)  
 Southwest State University (MN)  
 Southwest Texas State University (TX)  
 Southwestern Oklahoma State University (OK)  
 St. Mary's College of Maryland (MD)  
 State University of New York at Albany (NY)  
 State University of New York at Binghamton (NY)  
 State University of New York at Geneseo (NY)  
 State University of New York-Stony Brook (NY)  
 State University of New York College at Brockport (NY)  
 State University of New York College at Buffalo (NY)  
 State University of New York College at Oneonta (NY)  
 State University of New York College at Oswego (NY)  
 State University of New York College at Potsdam (NY)  
 State University of New York College at Cortland (NY)  
 State University of New York Institute of Technology at Utica-Rome (NY)  
 Tarleton State University (TX)  
 Temple University (PA)  
 Tennessee Technological University (TN)  
 Texas A & M International University (TX)  
 Texas A & M University-Commerce (TX)  
 Texas A & M University-Corpus Christi (TX)  
 Texas Tech University (TX)  
 Towson University (MD)  
 Troy State University (AL)  
 Truman State University (MO)  
 United States Air Force Academy (CO)  
 University of Akron Main Campus, The (OH)

University of Alabama-Huntsville (AL)  
 University of Alaska-Anchorage (AK)  
 University of Alaska-Southeast (AK)  
 University of Baltimore (MD)  
 University of California Berkeley (CA)  
 University of California Davis (CA)  
 University of California Irvine (CA)  
 University of California Los Angeles (CA)  
 University of California Riverside (CA)  
 University of California San Diego (CA)  
 University of California Santa Barbara (CA)  
 University of California Santa Cruz (CA)  
 University of Central Florida (FL)  
 University of Central Oklahoma (OK)  
 University of Colorado-Colorado Springs (CO)  
 University of Colorado-Denver (CO)  
 University of Connecticut (CT)  
 University of Delaware (DE)  
 University of Georgia, The (GA)  
 University of Houston (TX)  
 University of Houston-Clear Lake (TX)  
 University of Houston-Downtown (TX)  
 University of Houston-Victoria (TX)  
 University of Idaho (ID)  
 University of Louisiana at Monroe (LA)  
 University of Maine (ME)  
 University of Maine-Farmington (ME)  
 University of Maine-Fort Kent (ME)  
 University of Maine-Presque Isle (ME)  
 University of Maryland Baltimore County (MD)  
 University of Massachusetts (MA)  
 University of Massachusetts-Boston (MA)  
 University of Massachusetts-Dartmouth (MA)  
 University of Memphis, The (TN)  
 University of Michigan-Dearborn (MI)  
 University of Minnesota-Duluth (MN)  
 University of Minnesota-Morris (MN)  
 University of Missouri-Saint Louis (MO)  
 University of Montana (MT)  
 University of Montevallo (AL)  
 University of Nebraska-Kearney (NE)  
 University of Nebraska-Omaha (NE)  
 University of Nevada-Las Vegas (NV)  
 University of Nevada-Reno (NV)  
 University of New Orleans (LA)  
 University of North Alabama (AL)  
 University of North Carolina-Asheville (NC)  
 University of North Carolina-Charlotte (NC)  
 University of North Carolina-Greensboro (NC)  
 University of North Carolina-Pembroke (NC)  
 University of North Carolina-Wilmington (NC)  
 University of North Florida (FL)  
 University of North Texas (TX)  
 University of Northern Colorado (CO)

University of Northern Iowa (IA)  
 University of Puerto Rico Ponce University College (PR)  
 University of South Alabama (AL)  
 University of South Carolina-Aiken (SC)  
 University of South Carolina Spartanburg (SC)  
 University of South Florida (FL)  
 University of Southern Colorado (CO)  
 University of Southern Indiana (IN)  
 University of Southern Mississippi (MS)  
 University of Southwestern Louisiana (LA)  
 University of Tennessee at Chattanooga (TN)  
 University of Tennessee at Martin (TN)  
 University of Tennessee at Memphis (TN)  
 University of Texas at Arlington (TX)  
 University of Texas at Dallas (TX)  
 University of Texas at El Paso (TX)  
 University of Texas at San Antonio (TX)  
 University of Virginia's College at Wise, The (VA)  
 University of West Alabama, The (AL)  
 University of West Florida (FL)  
 University of Wisconsin-Eau Claire (WI)  
 University of Wisconsin-Green Bay (WI)  
 University of Wisconsin-La Crosse (WI)  
 University of Wisconsin-Stevens Point (WI)  
 University of Wisconsin-Stout (WI)  
 University of Wisconsin-Superior (WI)  
 University of Wisconsin-Whitewater (WI)  
 Valdosta State University (GA)  
 Valley City State University (ND)  
 Virginia State University (VA)  
 Washburn University of Topeka (KS)  
 Washington State University (WA)  
 Wayne State College (NE)  
 Weber State University (UT)  
 West Liberty State College (WV)  
 West Virginia Institute of Technology (WV)  
 Western Carolina University (NC)  
 Western Illinois University (IL)  
 Western Kentucky University (KY)  
 Western Michigan University (MI)  
 Western New Mexico University (MN)  
 Western Oregon University (OR)  
 Western Washington University (WA)  
 Wichita State University (KS)  
 William Paterson University of New Jersey (NJ)  
 Winthrop University (SC)  
 Worcester State College (MA)  
 Wright State University Main Campus (OH)  
 Youngstown State University (OH)



## APPENDIX C

### CUPA Private Faculty Salary-Trend Studies: 1996-97 and 1999-00

#### Institutions Participating in Both Studies:

Abilene Christian University (TX)	Bryn Mawr College (PA)
Adrian College (MI)	Buena Vista University (IA)
Agnes Scott College (GA)	Butler University (IN)
Albertson College (ID)	Cabrini College (PA)
Albertus Magnus College (CT)	Caldwell College (NJ)
Albright College (PA)	Calvin College (MI)
Alfred University (NY)	Canisius College (NY)
Allegheny College (PA)	Capitol College (MD)
Allen College (IA)	Cardinal Stritch University (WI)
Allentown College of Saint Francis De Sales (PA)	Carlow College (PA)
Alvernia College (PA)	Carroll College (WI)
Alverno College (WI)	Case Western Reserve University (OH)
American University, The (DC)	Catawba College (NC)
Amherst College (MA)	Catholic University of America, The (DC)
Anderson University (IN)	Cedar Crest College (PA)
Anna Maria College (MA)	Cedarville College (OH)
Asbury College (KY)	Central College (IA)
Ashland University (OH)	Central Methodist College (MO)
Aurora University (IL)	Chapman University (CA)
Averett College (VA)	Charleston Southern University (SC)
Avila College (MO)	Clarkson College (NE)
Babson College (MA)	Clarkson University (NY)
Baldwin-Wallace College (OH)	Clear Creek Baptist Bible College (KY)
Barber-Scotia College (NC)	College Misericordia (PA)
Barry University (FL)	College of Mount Saint Joseph (OH)
Bastyr University (WA)	College of New Rochelle (NY)
Baylor University (TX)	College of Notre Dame (CA)
Beaver College (PA)	College of Notre Dame of Maryland (MD)
Bellarmino College (KY)	College of Our Lady of the Elms (MA)
Belmont Abbey College (NC)	College of Saint Benedict (MN)
Belmont University (TN)	College of Saint Catherine (MN)
Benedict College (SC)	College of Saint Elizabeth (NJ)
Bennett College (NC)	College of Saint Mary (NE)
Bentley College (MA)	College of Saint Rose (NY)
Berea College (KY)	College of Saint Scholastica, The (MN)
Bethany College (WV)	College of Santa Fe (NM)
Bethel College (KS)	Columbia College (MO)
Bethel College (MN)	Columbia College (SC)
Biola University (CA)	Columbia International University (SC)
Birmingham-Southern College (AL)	Concordia University (CA)
Blackburn College (IL)	Concordia University (NE)
Bluffton College (OH)	Concordia University-Wisconsin (WI)
Boston University (MA)	Cooper Union (NY)
Bradley University (IL)	Cornerstone University and Grand Rapids Baptist Seminary (MI)
Brenau University (GA)	Covenant College (GA)
Briar Cliff College (IA)	Culver-Stockton College (MO)
Brown University (RI)	D'Youville College (NY)
Bryant College (RI)	



Daemen College (NY)  
 Dakota Wesleyan University (SD)  
 Davidson College (NC)  
 Davis & Elkins College (WV)  
 Defiance College, The (OH)  
 Delaware Valley College (PA)  
 DePaul University (IL)  
 Dickinson College (PA)  
 Doane College (NE)  
 Dominican College of Blauvelt (NY)  
 Dominican College of San Rafael (CA)  
 Dominican University (IL)  
 Dordt College (IA)  
 Drake University (IA)  
 Drexel University (PA)  
 Drury College (MO)  
 Duquesne University (PA)  
 East Texas Baptist University (TX)  
 Eastern College (PA)  
 Eastern Mennonite University (VA)  
 Eckerd College (FL)  
 Edgewood College (WI)  
 Elizabethtown College (PA)  
 Elmhurst College (IL)  
 Elon College (NC)  
 Embry-Riddle Aeronautical University (FL)  
 Emerson College (MA)  
 Emmanuel College (MA)  
 Emory University (GA)  
 Eureka College (IL)  
 Fairfield University (CT)  
 Fisk University (TN)  
 Florida Southern College (FL)  
 Franciscan University of Steubenville (OH)  
 Franklin & Marshall College (PA)  
 Freed-Hardeman University (TN)  
 Friends University (KS)  
 Gallaudet University (DC)  
 Gannon University (PA)  
 Gardner-Webb University (NC)  
 George Washington University (DC)  
 Georgetown College (KY)  
 Gonzaga University (WA)  
 Gordon College (MA)  
 Goshen College (IN)  
 Grinnell College (IA)  
 Guilford College (NC)  
 Gustavus Adolphus College (MN)  
 Gwynedd-Mercy College (PA)  
 Hampden-Sydney College (VA)  
 Hastings College (NE)  
 Hilbert College (NY)  
 Hiram College (OH)  
 Hofstra University (NY)

Holy Family College (PA)  
 Holy Names College (CA)  
 Hope College (MI)  
 Houston Baptist University (TX)  
 Illinois Institute of Technology (IL)  
 Immaculata College (PA)  
 International Bible College (AL)  
 Iona College (NY)  
 Ithaca College (NY)  
 Jacksonville University (FL)  
 Jamestown College (ND)  
 John Brown University (AR)  
 John Carroll University (OH)  
 Johns Hopkins University (MD)  
 Judson College (AL)  
 Juniata College (PA)  
 Kalamazoo College (MI)  
 Kentucky Wesleyan College (KY)  
 Kenyon College (OH)  
 King's College (PA)  
 La Roche College (PA)  
 La Salle University (PA)  
 LaGrange College (GA)  
 Lake Erie College (OH)  
 Lakeland College (WI)  
 Le Moyne College (NY)  
 Lebanon Valley College (PA)  
 Lees-McRae College (NC)  
 Lenoir-Rhyne College (NC)  
 LeTourneau University (TX)  
 Limestone College (SC)  
 Lincoln Memorial University (TN)  
 Lindsey Wilson College (KY)  
 Long Island University (NY)  
 Loras College (IA)  
 Louisiana College (LA)  
 Loyola College in Maryland (MD)  
 Loyola Marymount University (CA)  
 Loyola University New Orleans (LA)  
 Lubbock Christian University (TX)  
 Luther College (IA)  
 Lynchburg College (VA)  
 Lyon College (AR)  
 Madonna University (MI)  
 Malone College (OH)  
 Manhattan Christian College (KS)  
 Marian College (IN)  
 Marion College of Fond du Lac (WI)  
 Marist College (NY)  
 Mars Hill College (NC)  
 Mary Baldwin College (VA)  
 Marymount College (NY)  
 Marymount University (VA)  
 Maryville University of Saint Louis (MO)

Marywood University (PA)  
 Massachusetts Institute of Technology (MA)  
 McKendree College (IL)  
 McMurry University (TX)  
 Medaille College (NY)  
 Meredith College (NC)  
 Merrimack College (MA)  
 Messiah College (PA)  
 Midland Lutheran College (NE)  
 Midway College (KY)  
 Midwestern University (IL)  
 Milligan College (TN)  
 Millikin University (IL)  
 Mills College (CA)  
 Monmouth University (NJ)  
 Mount Mary College (WI)  
 Mount Mercy College (IA)  
 Mount Olive College (NC)  
 Mount Saint Mary's College (CA)  
 Mount Saint Mary's College (MD)  
 Mount St. Claire College (IA)  
 Mount Union College (OH)  
 Mullenberg College (PA)  
 Muskingum College (OH)  
 National University (CA)  
 Neumann College (PA)  
 New Hampshire College (NH)  
 Newberry College (SC)  
 Niagara University (NY)  
 North Central College (IL)  
 Northeastern University (MA)  
 Northwest Christian College (OR)  
 Northwestern College (IA)  
 Northwestern College (MN)  
 Norwich University (VT)  
 Notre Dame College (NH)  
 Nova Southeastern University (FL)  
 Occidental College (CA)  
 Oglethorpe University (GA)  
 Ohio Northern University (OH)  
 Oklahoma Baptist University (OK)  
 Oklahoma City University (OK)  
 Olivet Nazarene University (IL)  
 Our Lady of the Lake University (TX)  
 Pace University (NY)  
 Pacific Lutheran University (WA)  
 Pacific University (OR)  
 Pepperdine University (CA)  
 Pfeiffer University (NC)  
 Piedmont College (GA)  
 Pikeville College (KY)  
 Point Park College (PA)  
 Presbyterian College (SC)  
 Principia College (IL)

Providence College (RI)  
 Pudget Sound Christian College (WA)  
 Quincy University (IL)  
 Randolph-Macon College (VA)  
 Reed College (OR)  
 Regis College (MA)  
 Regis University (CO)  
 Rensselaer Polytechnic Institute (NY)  
 Rider University (NJ)  
 Roanoke College (VA)  
 Robert Morris College (PA)  
 Rockford College (IL)  
 Rockhurst College (MO)  
 Rollins College (FL)  
 Rose-Hulman Institute of Technology (IN)  
 Sacred Heart Major Seminary/College and  
 Theologate (MI)  
 Sacred Heart University (CT)  
 Saint Bonaventure University (NY)  
 Saint Francis College (PA)  
 Saint John's University (NY)  
 Saint John's University (MN)  
 Saint Joseph's College (PA)  
 Saint Martin's College (WA)  
 Saint Mary's College of California (CA)  
 Saint Mary's University of Minnesota (MN)  
 Saint Michael's College (VT)  
 Saint Olaf College (MN)  
 Saint Xavier University (IL)  
 Salem College (NC)  
 Salem-Teikyo University (WV)  
 Salve Regina University (RI)  
 Santa Clara University (CA)  
 Scripps College (CA)  
 Seattle Pacific University (WA)  
 Seattle University (WA)  
 Shorter College (GA)  
 Siena College (NY)  
 Siena Heights University (MI)  
 Simpson College (CA)  
 Simpson College (IA)  
 Smith College (MA)  
 Southeastern College of the Assemblies of God (FL)  
 Southern Adventist University (TN)  
 Southern Methodist University (TX)  
 Spalding University (KY)  
 Spring Hill College (AL)  
 Springfield College (MA)  
 St. Andrews Presbyterian College (NC)  
 St. Edward's University (TX)  
 St. John Fisher College (NY)  
 St. Mary's University (TX)  
 Stanford University (CA)  
 Stetson University (FL)

Stevens Institute of Technology (NJ)  
 Susquehanna University (PA)  
 Sweet Briar College (VA)  
 Teikyo Post University (CT)  
 Texas Christian University (TX)  
 Texas Wesleyan University (TX)  
 The Sage Colleges (NY)  
 Thomas College (ME)  
 Thomas More College (KY)  
 Toccoa Falls College (GA)  
 Trinity Christian College (IL)  
 Trinity College (DC)  
 Trinity College (VT)  
 Tulane University (LA)  
 Tusculum College (TN)  
 Tuskegee University (AL)  
 Union College (NE)  
 Union Institute (OH)  
 Union University (TN)  
 United States International University (CA)  
 University of Bridgeport (CT)  
 University of Charleston (WV)  
 University of Dayton (OH)  
 University of Detroit Mercy (MI)  
 University of Evansville (IN)  
 University of Hartford (CT)  
 University of La Verne (CA)  
 University of Mary Hardin-Baylor (TX)  
 University of Miami (FL)  
 University of New England (ME)  
 University of Portland (OR)  
 University of Redlands (CA)  
 University of Rio Grande (OH)  
 University of Saint Francis (IN)  
 University of Saint Thomas (MN)  
 University of Saint Thomas (TX)  
 University of San Diego (CA)  
 University of San Francisco (CA)  
 University of Scranton (PA)  
 University of Sioux Falls (SD)  
 University of Tampa (FL)  
 University of the Incarnate Word (TX)  
 University of the Ozarks (AR)  
 University of the Pacific (CA)  
 University of the South (TN)  
 University of Tulsa (OK)  
 Upper Iowa University (IA)  
 Ursuline College (OH)  
 Utica College of Syracuse University (NY)  
 Valparaiso University (IN)  
 Vanguard University of Southern California (CA)  
 Villanova University (PA)  
 Viterbo College (WI)  
 Walsh University (OH)

Warren Wilson College (NC)  
 Warthburg College (IA)  
 Washington and Jefferson College (PA)  
 Washington College (MD)  
 Webber College (FL)  
 Webster University (MO)  
 Western Baptist College (OR)  
 Western Maryland College (MD)  
 Western New England College (MA)  
 Westminster College (PA)  
 Westminster College of Salt Lake City (UT)  
 Wheaton College (MA)  
 Wheeling Jesuit University (WV)  
 Widener University (PA)  
 William Jewell College (MO)  
 William Penn College (IA)  
 Williams Baptist College (AR)  
 Wilmington College (DE)  
 Wilmington College (OH)  
 Wingate University (NC)  
 Wisconsin Lutheran College (WI)  
 Wittenberg University (OH)  
 Woodbury University (CA)  
 Worcester Polytechnic Institute (MA)  
 Xavier University (OH)  
 York College of Pennsylvania (PA)



**U.S. Department of Education**  
*Office of Educational Research and Improvement (OERI)*  
*National Library of Education (NLE)*  
*Educational Resources Information Center (ERIC)*



## **NOTICE**

### **Reproduction Basis**



This document is covered by a signed "Reproduction Release (Blanket)" form (on file within the ERIC system), encompassing all or classes of documents from its source organization and, therefore, does not require a "Specific Document" Release form.



This document is Federally-funded, or carries its own permission to reproduce, or is otherwise in the public domain and, therefore, may be reproduced by ERIC without a signed Reproduction Release form (either "Specific Document" or "Blanket").